

# Landscape Maintenance Districts Community Town Hall

April 2017



# BACKGROUND - HOW DID WE GET HERE?

Key Milestones to Date	Date
Initiated Organizational Assessment that Identified Deficits & Surpluses in Various Districts	September 2014
Contracted with NBS to Conduct In-Depth Review	May 2015
NBS Issued Findings in Report titled “Maintenance Assessment Districts Review Findings & Recommendations”	August 2015
Presentation of District Boundary, Budget and Levy Audits and Community Outreach Plan	March 1, 2016
Community Outreach Meetings with Residents	March 2016
Presentation on Community Outreach, Annual Administration, and Status Update	April 19, 2016
Presentation on 2016/17 Consolidated Engineer’s report and Status Update	June 7, 2016
2016/17 District Public Hearing	June 21, 2016
Presentation on Review of Historical District/Indirect Overhead Fees	February 7, 2017
Presentation on Removal of District Improvements along High Traffic Volume Streets	March 7, 2017

# CITY ACCOMPLISHMENTS

- Hiring of Special Districts Administrator.
- 2 Inspectors working full time to ensure contractors are meeting their contractual obligations.
- District staff has been dedicated to ensuring the Districts are being provided a higher level of service.
- Implementation of tracking of maintenance work and oversight of private contractors, including an inspection program to confirm service levels and work review for payment of invoices.
- Improved communications - Attendance at HOA and community meetings has greatly improved relations.
- Feedback from District residents has been positive - Higher satisfaction with City improvements and accomplishments.

# CITY ACCOMPLISHMENTS

- The City website now includes pages dedicated to the individual districts in order to improve communication with residents; evaluating other ways to improve.
  - <https://www.oxnard.org/city-department/finance/special-assessment-districts/>
- Integrated 311 to assist with tracking of district projects and resident concerns.



# CITY ACCOMPLISHMENTS

- The General Fund contributed to the Districts with negative fund balances to eliminate those negative balances.
- Rewrite and update of the annual District Engineer's Report.
- Identification and calculation of City contribution related to the general benefit of the District improvements.
- Identification and correction of utility meters incorrectly assigned.
- 2016/17 levy provided a credit (reduction) for Districts that were levied over the allowable amount in the prior year (LMD 7/8, LMD 58, LMD 59).
- LMD 39 historical review and correction of revenues and expenditures allocated between Fund 160/161.
- Reimbursement to LMD 39 from LMD 46 related to the shared park costs.
- Reimbursement to LMD 46 related to the Community Gardens water meter and Area D maintenance area.

# CITY ACCOMPLISHMENTS

- Credits being provided to 2017/18 levy for Districts affected by the over collection of administration and utility overages.
- Identification of needed capital improvement projects.
  - Over 35 improvement projects have been completed and additional projected have been identified.
- Major streets and high traffic corridor improvements have been removed from the Districts and transferred to City.
- The maintenance contracts and scope documents have been completely rewritten and bid out in order to provide a higher level of service to the Districts and better accountability of contractor.

# CITY ACCOMPLISHMENTS

## COMING SOON

- A new Special Districts Division under Finance to ensure transparency of financials and all staff working in Districts will be 100% dedicated to District work.
- All of the Districts maintenance will be contracted out to a private company.
- Provide levy credits for Districts with large surplus fund balances.

# ESTIMATED SURPLUS FUNDS

District	6/30/2016 Fund Balance	Less: Credit to 2016/17 Levy from Fund Balance	Less: 2016/17 Capital Projects	Less: Capital Projects (to be completed in next 5 years)	Estimated Surplus Funds Available *unaudited
LMD 1 (Summerfield)	\$9	\$0	\$0	\$0	\$9
LMD 2 (C.I.B.C. Told)	15	0	0	0	15
LMD 3 (River Ridge)	161,356	(11,797)	(2,440)	0	147,119
LMD 4 (Beach Main Col/Hot)	1,531	0	0	0	1,531
LMD 7/8 (Northfield and Sea Gate)	(518)	0	0	0	(518)
LMD 9 (Strawberry Fields)	(375)	0	0	0	(375)
LMD 10 (Country Club Estates)	(272)	0	0	0	(272)
LMD 11 (St. Tropaz)	(613)	0	0	0	(613)
LMD 12 (Standard Pacific)	(192)	0	0	0	(192)
LMD 13 (Le Village)	640	0	0	0	640
LMD 14 (California Cove)	7,698	0	(13,020)	0	(5,322)
LMD 15 (Pelican Pointe)	(94)	0	0	0	(94)
LMD 16 (Lighthouse)	(1,447)	0	0	0	(1,447)
LMD 17 (San Miguel)	(50)	0	0	0	(50)
LMD 18 (St. John's Hosp.)	2,827	0	0	0	2,827
LMD 19 (Shopping at Rose)	325	0	0	0	325
LMD 20 (Volvo & Harbor)	9,859	(4,107)	0	0	5,752
LMD 21 (Cypress Point)	0	0	0	0	0
LMD 22 (McDonalds Median)	(20)	0	0	0	(20)
LMD 23 (Greystone)	1,985	0	0	0	1,985
LMD 24 (Vineyards)	3,157	0	0	0	3,157
LMD 25 (The Pointe)	4,129	0	0	0	4,129
LMD 26 (Albertsons)	(0)	0	0	0	(0)
LMD 27 (Rose Island)	(203)	0	0	0	(203)
LMD 28 (Harborside)	385,758	(5,270)	(5,600)	0	374,888
LMD 29 (Mercy Charities)	0	0	0	0	0
LMD 30 (Haas Automation)	294,503	(5,843)	(1,675)	0	286,984
LMD 31 (Rancho De La Rosa)	(5,168)	0	(2,025)	(95,001)	(102,194)
LMD 32 (Oak Park)	164,263	(2,737)	(1,200)	0	160,327



# ESTIMATED SURPLUS FUNDS

District	6/30/2016 Fund Balance	Less: Credit to 2016/17 Levy from Fund Balance	Less: 2016/17 Capital Projects	Less: Capital Projects (to be completed in next 5 years)	Estimated Surplus Funds Available *unaudited
LMD 33 (El Paseo/Rio Del Sol)	\$130,978	(\$5,023)	(\$32,350)	(\$6,294)	\$87,311
LMD 34 (Sunrise Pointe)	204,024	(5,013)	0	(38,404)	160,607
LMD 35 (MVS Commer. Centr)	187,238	(2,954)	0	0	184,284
LMD 36 (Villa Santa Cruz)	483,777	(11,401)	(6,825)	(62,811)	402,740
LMD 37 (Pacific Breeze)	190,304	(3,077)	0	0	187,227
LMD 38 (Aldea Del Mar)	299,367	(12,922)	(71,910)	(54,636)	159,899
LMD 39 (El Sueno/Promesa)	464,691	(13,159)	(28,697)	(50,000)	372,835
LMD 39 (D.R. Horton)	205,748	0	(10,978)	0	194,770
LMD 40 (Cantada)	447,323	(3,997)	(115,041)	0	328,286
LMD 41 (Pacific Cove)	5,665	0	(2,730)	0	2,935
LMD 42 (Cantabria/Coronado)	1,121,880	(10,111)	(11,450)	(111,344)	988,975
LMD 43 (Greenbelt (Parcro))	376,521	(6,506)	0	0	370,015
LMD 44 (American Pacific Homes)	132,481	(2,601)	0	0	129,880
LMD 45 (Channel Pointe)	51,440	(1,842)	0	0	49,598
LMD 46 (Daily Ranch)	590,341	(9,875)	(4,915)	(86,475)	489,076
LMD 47 (Sycamore Place)	296,777	(4,034)	(900)	(60,900)	230,943
LMD 48 (Victoria Estates)	575,798	(8,421)	0	0	567,377
LMD 49 (Cameron Ranch)	77,666	(2,532)	(26,550)	0	48,584
LMD 50 (PV Senior Housing)	34,590	(3,666)	(16,800)	0	14,124
LMD 51 (Pfelier)	539,822	(7,441)	(18,217)	(300,000)	214,164
LMD 52 (Wingfield)	361,995	(4,871)	(1,440)	0	355,684
LMD 53 (Huff Court)	3,422	(1,379)	0	0	2,043
LMD 54 (Meadow Crest Villas)	59,634	(2,266)	0	0	57,368
LMD 55 (Windfield West)	72,215	(4,779)	0	0	67,436
LMD 56 (Cottages at Patterson)	12,588	(1,832)	0	0	10,756
LMD 57 (Golden State Self Storage)	49,628	(2,522)	0	0	47,106
LMD 58 (Westwind)	214,403	(6,306)	(280)	0	207,817
LMD 59 (Orbela)	90,658	(1,907)	0	0	88,751
LMD 60 (Artisan)	114,702	(4,877)	0	0	109,825

# DISTRICTS NO LONGER ELIGIBLE TO BE LEVIED

- Districts no longer eligible to be levied due to removal of exterior improvements (no interior improvements remain).

District
LMD No. 1 (Summerfield)
LMD No. 2 (Channel Islands)
LMD No. 7 and 8 (Northfield and Sea Gate)
LMD No. 17 (San Miguel)
LMD No. 18 (St. Johns Medical Center)
LMD No. 19 (Shopping at the Rose)
LMD No. 20 (Volvo Median)
LMD No. 21 (Cypress Pointe)
LMD No. 22 (McDonald's Median)
LMD No. 26 (Albertsons)
LMD No. 29 (Mercy Charities)
LMD No. 35 (Airport Marina Center)
LMD No. 44 (American Pacific Homes – Channel Pointe)
LMD No. 45 (Channel Pointe)
LMD No. 48 (Victoria Estates)
LMD No. 56 (Cottages at Patterson)
LMD No. 57 (Golden State Self Storage)
LMD No. 59 (Orbela)

# SERVICE LEVELS AND FREQUENCY OF OPERATIONS

Turf Maintenance Schedule	Frequency	Level of Service				
		A	B	C	D	F
Mowing, Edging & Trimming around sprinkler heads	Weekly	X				
	Every 2 Weeks		X			
	Every Third Week			X		
No Mowing or Edging. Keep sprinklers clear of obstructions only	Monthly				X	
	Quarterly					X
Aerate to relieve compaction and stress	3x per Year	X				
	Annually		X	X		
	Not Performed				X	X
Dethatch (remove thatch layer to promote growth)	Annually	X	X	X		
	Not performed				X	X
Overseed Stressed Areas	Annually	X	X	X		
	Not Performed				X	X
<b>Fertilization Schedule</b>						
Fertilization Schedule	Frequency	Level of Service				
		A	B	C	D	F
Turf	Quarterly	X				
	Bi-annually		X			
	Annually			X		
	None				X	X
Shrubs, Ground Cover and Vines	Monthly	X				
	Quarterly		X			
	Bi-annually			X		
	Annually				X	
	None					X

# SERVICE LEVELS AND FREQUENCY OF OPERATIONS

Trash and Debris Removal		Frequency		Level of Service				
				A	B	C	D	F
Entire Area including but not limited to: Turf, Shrubs, Groundcover and Gutters		Daily	X					
		2x per week		X				
		Weekly			X			
		Monthly				X		
For Public Health and Safety		As Required						X
Weed and Pest Control Schedule		Frequency		Level of Service				
				A	B	C	D	F
Complete control and/or eradication of all plant pest and weeds within the landscape as scheduled		Consistently Neat	X					
		Monthly		X				
		Bi-monthly			X			
		Quarterly				X		
For Public Health and Safety		As Required						X
Graffiti		Frequency		Level of Service				
				A	B	C	D	F
Inspect and remove as needed		Daily	X					
		Weekly		X				
		Every two weeks			X			
		Monthly				X		
		When reported						X

# SERVICE LEVELS AND FREQUENCY OF OPERATIONS

Irrigation		Frequency	Level of Service				
			A	B	C	D	F
Inspect and adjust/repair as needed		Weekly	X				
		Every two weeks		X			
		Monthly			X		
		Quarterly				X	
		Respond to complaints					X
Pruning and Trimming Schedule		Frequency	Level of Service				
			A	B	C	D	F
Groundcover	Trim to prevent encroachment		Consistently Neat	X			
			Monthly		X		
			Quarterly			X	
			Semi-annually				X
			Annually				
Vines	Trim to prevent encroachment		Consistently Neat	X			
			Semi-annually		X		
			Annually			X	
	Upon property owner request to remove encroaching vines or becoming public hazards <sup>1</sup>					X	
Maintain vines in a manner which prevents public hazards <sup>1</sup>						X	
Shrubs	Selectively prune as required to prevent encroachment and maintain natural form		X				
	Shear to maintain neat appearance and prevent encroachment			X			
	Shear semi-annually to prevent encroachment				X		
	Maintain shrubs in a manner which prevents public hazards <sup>1</sup>					X	
	Maintain vines in a manner which prevents public hazards <sup>1</sup>						X
Trees	Maintain all trees in their natural shape		X				
	Maintain all trees in their natural shape to 13.5' above street and 9' above sidewalks			X			
	Maintain all trees in a safe condition to 13.5' above street and 9' above sidewalks				X		
	Report encroachments or hazards					X	X

<sup>1</sup>Public hazards include but are not limited to: obstruction of traffic sight lines and encroachment of sidewalks below ADA minimums.

# BID RESULTS

\*Preliminary; subject to review and approval.

District	Annual Costs						One Time			
	Lowest Bidder	A Level of Service	B Level of Service	C Level of Service	D Level of Service	F Level of Service	Mowing & Edging	Tree Trimming	Weed Abatement	Vine/Shrub /Ground-cover/ Pruning
RiverRidge – 3	Kaneko	\$29,820	\$26,220	\$23,220	\$21,720	\$20,220	\$90	\$7,680	\$180	\$225
Mandalay Bay/Beach Main – 4	Kaneko	58,140	53,340	50,340	47,940	45,240	270	6,360	120	360
Strawberry Fields – 9	Garcia's	4,200	2,760	1,800	1,200	780	100	300	75	100
Country Club – 10	Garcia's	6,900	4,500	2,940	1,920	1,320	150	450	290	150
St. Tropaz – 11	Kaneko	18,000	16,200	15,540	13,800	12,000	90	2,430	315	540
Standard Pacific – 12	Garcia's	6,900	4,500	2,940	1,920	1,320	150	1,980	100	150
Le Village - 13	Garcia's	18,000	11,700	7,680	5,040	3,300	500	4,780	500	750
California Cove – 14	Kaneko	33,600	31,500	30,600	29,700	26,400	180	5,980	225	405
Pelican Pointe - 15	Kaneko	1,080	900	720	660	540	N/A	75	45	45
California Lighthouse – 16	Kaneko	25,200	23,400	22,500	20,700	20,100	N/A	3,350	225	315
Greystone – 23	Kaneko	16,380	15,480	15,180	14,100	13,200	N/A	4,635	135	270
Vineyards – 24	Kaneko	33,300	31,500	30,900	28,800	27,900	N/A	7,500	175	315
The Pointe – 25	Kaneko	22,500	21,300	20,100	18,900	18,000	75	12,425	90	90
Rose Island – 27	Kaneko	23,400	21,600	21,300	20,100	18,000	135	4,050	135	225
Harborside – 28	Kaneko	23,640	21,840	21,240	20,400	19,500	135	6,960	270	360
HAAS – 30	Kaneko	18,000	17,100	16,500	15,300	14,400	N/A	4,340	225	360
Rancho De La Rosa – 31	Kaneko	46,800	45,000	44,400	43,500	42,600	180	23,600	270	450
Oak Park – 32	Kaneko	8,100	7,200	6,600	6,000	5,100	135	4,840	45	45
El Paseo – 33	Kaneko	20,760	18,960	18,660	18,000	17,640	135	9,660	90	90
Sunrise Pt./Sunset Cove – 34	Kaneko	30,840	29,040	28,740	27,300	25,200	270	15,925	180	315

# BID RESULTS

\*Preliminary; subject to review and approval.

District Name	Annual Costs						One Time			
	Lowest Bidder	A Level of Service	B Level of Service	C Level of Service	D Level of Service	F Level of Service	Mowing & Edging	Tree Trimming	Weed Abatement	Vine/Shrub /Ground-cover/ Pruning
Villa Santa Cruz/Carmel – 36	Kaneko	\$36,120	\$34,320	\$34,020	\$33,720	\$32,520	\$270	\$26,310	\$360	\$485
Pacific Breeze – 37	Garcia's	7,200	5,100	3,360	2,160	1,440	300	2,400	150	200
Aldea Del Mar – 38	Kaneko	35,580	33,780	33,180	32,280	31,200	180	24,450	360	450
El Sueno/Promesa – 39	Kaneko	57,720	55,920	55,320	54,420	53,520	450	23,400	540	720
Cantada – 40	Kaneko	33,000	31,200	30,900	30,300	29,400	315	7,240	225	180
Pacific Cove – 41	Kaneko	8,100	6,900	6,600	6,000	5,700	90	7,830	180	180
Cantabria/Coronado – 42	Kaneko	50,400	48,600	48,180	46,800	46,200	360	19,400	540	630
Greenbelt – 43	Kaneko	42,300	40,500	40,200	39,600	39,000	315	7,050	90	180
Daily Ranch – 46	Kaneko	42,960	41,160	40,560	39,480	39,000	315	17,480	360	540
Sycamore Place – 47	Kaneko	10,500	9,540	9,000	8,400	8,100	180	12,000	180	360
Cameron Ranch – 49	Kaneko	6,000	5,400	4,800	3,900	3,300	90	1,575	90	180
PV Senior Housing – 50	Kaneko	9,900	8,700	8,100	7,500	7,200	90	1,240	90	180
Pfeiler – 51	Kaneko	35,400	32,400	32,040	30,900	30,000	220	20,840	220	360
Wingfield - 52	Kaneko	6,900	6,300	6,000	5,940	5,700	45	10,800	90	90
Huff Court – 53	Kaneko	4,200	3,600	3,300	3,000	2,700	N/A	1,440	45	45
Meadow Crest – 54	Kaneko	3,300	3,000	2,700	2,400	2,100	90	460	90	90
Wingfield West – 55	Kaneko	15,600	13,800	12,000	11,700	10,800	180	4,975	180	180
Westwind – 58	Garcia's	14,400	10,200	6,600	4,200	3,000	300	3,450	150	500
Artisan - 60	Kaneko	10,500	9,900	9,600	9,000	8,400	25	1,050	90	90

# PROJECTED DISTRICT SERVICE LEVELS

District	2016/17 Levied Rate per Unit	Service Level from Bid Results if Levied Same Rate as 2016/17	2016/17 Maximum Rate per Unit	Service Level from Bid Results if Levied Maximum 2016/17 Rate	Estimated Rates on Range of Service Levels	Estimated Surplus Funds Available
LMD 3 (River Ridge)	\$140.00	F Level of Service	\$162.86	B Level of Service	B Level - \$162/unit D Level - \$155/unit	Yes
LMD 9 (Strawberry Fields)	55.82	D Level of Service	55.82	D Level of Service		No
MAD 4 (Mandalay Beach/Colony/Hotel)	46.70 18,898.00	One Time Services	46.70 18,898.00	One Time Services		No*
LMD 10 (Country Club Estates)	157.36	C Level of Service	157.36	C Level of Service		No
LMD 11 (St. Tropez)	84.22	One Time Services	84.22	One Time Services		No
LMD 12 (Standard Pacific)	87.82	A Level of Service	87.82	A Level of Service		No
LMD 13 (Le Village)	112.78	One Time Services	112.78	One Time Services		No*
LMD 14 (California Cove)	122.79	One Time Services	173.08	One Time Services		No
LMD 15 (Pelican Pointe)	127.40	A Level of Service	127.40	A Level of Service		No
LMD 16 (California Lighthouse)	73.78	One Time Services	73.78	One Time Services		No
LMD 23 (Greystone)	91.60	One Time Services	91.60	One Time Services		No*
LMD 24 (Vineyards)	183.00	One Time Services	183.00	One Time Services		No*
LMD 25 (Pointe)	110.18	One Time Services	110.18	One Time Services		No*
LMD 27 (Rose Island)	364.89	One Time Services	364.89	One Time Services		No
LMD 28 (Harborside)	79.95	One Time Services	236.35	A Level of Service	A Level - \$150/unit C Level - \$135/unit	Yes
LMD 30 (Haas Automation)	415.41	A Level of Service	547.63	A Level of Service		Yes
LMD 31 (Rancho De La Rosa)	330.26	D Level of Service	330.61	D Level of Service		No
LMD 32 (Oak Park)	389.85	One Time Services	877.53	A Level of Service	A Level - \$720/unit C Level - \$640/unit	Yes
LMD 33 (El Paseo)	162.98	One Time Services	305.07	A Level of Service	A Level - \$250/unit C Level - \$225/unit	Yes
LMD 34 (Sunrise Pointe & Sunset Cove)	102.26	One Time Services	220.57	B Level of Service	B Level - \$220/unit D Level - \$215/unit	Yes
LMD 36 (Villa Santa Cruz & Villa Carmel)	212.70	F Level of Service	436.35	A Level of Service	A Level - \$250/unit C Level - \$225/unit	Yes
LMD 37 (Pacific Breeze)	65.75	C Level of Service	269.80	A Level of Service	A Level - \$130/unit B Level - \$100/unit	Yes
LMD 38 (Aldea Del Mar)	294.48	A Level of Service	357.02	A Level of Service		Yes

\*Districts with minimal surplus available; less than \$5,000.



# PROJECTED DISTRICT SERVICE LEVELS

District	2016/17 Levied Rate per Unit	Service Level from Bid Results if Levied Same Rate as 2016/17	2016/17 Maximum Rate per Unit	Service Level from Bid Results if Levied Maximum 2016/17 Rate	Estimated Rates on Range of Service Levels	Estimated Surplus Funds Available
LMD 39 (DR Horton)	\$642.74	A Level of Service	\$871.75	A Level of Service		Yes
LMD 39 (Promesa & Sueno)	403.26	A Level of Service	919.79	A Level of Service		Yes
LMD 40 (Cantada)	199.42	One Time Services	656.01	A Level of Service	A Level - \$250/unit C Level - \$225/unit	Yes
LMD 41 (Pacific Cove)	373.16	A Level of Service	560.23	A Level of Service		No*
LMD 42 (Cantabria & Coronado)	329.56	One Time Services	838.59	A Level of Service	A Level - \$500/unit C Level - \$480/unit	Yes
LMD 43 (Greenbelt) (1) Area 1 Parc Rose (2) Area 2 Solano II (3) Area 3 Tierra Vista (4) Area 4 Mayfield	663.97/acre(1) 152.67/unit(2) 640.06/acre(3) 121.89/unit(4)	One Time Services	1,328.00/acre(1) 305.35/unit(2) 1,279.93/acre(3) 243.78/unit(4)	A Level of Service	A Level - \$1,200/acre(1), \$300/unit(2), \$1,175/acre(3), \$250/unit(4) C Level - \$1,175/acre(1), \$280/unit(2), \$1,150/acre(3), \$230/unit(4)	Yes
LMD 46 (Daily Ranch) (A) Area A (B) Area B (C) Area C	280.96(A) 271.82(B) 242.76(C)	One Time Services	724.82(A) 701.24(B) 626.27(C)	A Level of Service	A Level - \$400/unit(A), \$390/unit(B), \$350/unit(C) C Level - \$385/unit(A), \$375/unit(B), \$335/unit(C)	Yes
LMD 47 (Sycamore Place)	170.94	One Time Services	560.48	A Level of Service	A Level - \$265/unit C Level - \$240/unit	Yes
LMD 49 (Cameron Ranch)	402.33	D Level of Service	489.28	A Level of Service	A Level - \$490/unit C Level - \$450/unit	Yes
LMD 50 (PV Senior Housing)	146.77	One Time Services	360.58	A Level of Service	A Level - \$300/unit C Level - \$275/unit	Yes
LMD 51 (Pfeiler)	200.85	One Time Services	569.29	A Level of Service	A Level - \$305/unit C Level - \$285/unit	Yes
LMD 52 (Wingfield)	127.94	A Level of Service	347.81	A Level of Service		Yes
LMD 53 (Huff Court)	364.39	One Time Services	414.26	One Time Services		No*
LMD 54 (Meadow Crest Villas)	80.30	One Time Services	407.05	A Level of Service	A Level - \$180/unit C Level - \$165/unit	Yes
LMD 55 (Wingfield West)	547.33	C Level of Service	663.90	A Level of Service	A Level - \$660/unit B Level - \$590/unit	Yes
LMD 58 (Westwind)	145.47	B Level of Service	413.05	A Level of Service	A Level - \$190/unit	Yes
LMD 60 (Artisan)	20,343.20	A Level of Service	55,636.98	A Level of Service		Yes

\*Districts with minimal surplus available; less than \$5,000.

# NEXT STEPS

- Use your input to develop the 2017/18 budgets and prepare the annual Engineer's Report.
- Council Meeting and Public Hearing – June 6, 2017 and June 20, 2017.
- Submit levies to the County – first week of July 2017.



# QUESTIONS AND ANSWERS

## Contact Information:

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